

## **Afghanistan**

### **Improvement Plan**

**Thematic window: Children, Food Security & Nutrition**

**Programme Title: Feeding the Children of Afghanistan Together**



## Program Management Committee Meeting

UN Joint Programme on Children, Nutrition and Food Security in Afghanistan

### Joint Programme Improvement Plan ( Based on the Recommendations made in the Mid Term Evaluation Final Report)

<b>Evaluation Recommendation No. 1</b> collection of data ( Baseline survey BPHS and MUA screening) should serve as a basis for advocacy, genuine joint planning and possibly resource mobilization						
<b>Response from the Joint Programme Management</b> The data is used/will be used as basis for advocacy/joint planning and resource mobilization						
<b>Key actions</b>	<b>Time frame</b>	<b>Person responsible</b>	<b>Follow-up</b>		<b>Secretariat</b>	
1.1 : Share results in CGHN ( consultative group on Health & Nutrition) of MOPH	By June 2012	National Coordinator s & JP focal points	<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
1.2: Dissemination workshops-organized by MOPH/MAIL	By April 2012					
1.3: Sharing results in Nutrition & Food Security Cluster						
<b>Evaluation Recommendation No. 2</b> Future activities will be informed by the baseline data being collected, and contracting should be done on a needs basis, even if this represents a longer a longer contracting process						
<b>Response from the Joint Programme Management</b> The duration of the JP does not provide with enough time to make new contracts as minimum implementation period should be 12 months to assess any impact						
<b>Key actions</b>	<b>Time frame</b>	<b>Person responsible</b>	<b>Follow-up</b>		<b>Secretariat</b>	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
2.1: The baseline data will be used as guide to revise/modify	April 2012	JTAC				

ongoing activities by JP and its implementing partners						
<b>Evaluation Recommendation No. 3</b> Capacity building of teachers might be expanded. A training roll out that would reach provincially and district-based teachers could substantially increase the impact of the revised curriculum. Curriculum revisions or supplementation should be supported for grades beyond 1-6 to the degree possible						
<b>Response from the Joint Programme Management</b> Capacity Building of teachers has not yet started-it is planned for 2012 After the nutrition topics and revised curricula for grades 1-6 is pretested The current resources of MDG do not support development of supplementary material for teaching nutrition beyond grade 2. The curricula for grades 1-6 have been revised recently and curriculum department is not interested in any more revisions for grades beyond 6.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
3.1: The curricula department has made a nationwide training roll out plan for building capacity of primary school teachers . JP will be partly supporting this roll out plan	June -Dec 2012	National curricula advisor & JTAC				
3.3: Development of teaching aids/materials for different nutrition topics included in primary school curricula will be supported by JP	March-July 2012	National curricula advisor & JTAC				
<b>Evaluation Recommendation No. 4</b> An advocacy strategy should be articulated among partner agencies to identify key opportunities and forums for communicating the criticality of linking nutrition and food security strategies. Where possible this should be fact based, using data collected through the project and communicating the benefits of a harmonized approach. The MDG-F guidance note should inform the advocacy strategy.						
<b>Response from the Joint Programme Management</b> Advocacy for linking food security and nutrition strategies is ongoing and is reflected in development of Multi sectoral plan of action on Nutrition of MOPH and Food for life program of MAIL.						



Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
4.1: Support Development and dissemination of Multi sectoral plan of Action on Nutrition/Nutrition Action Framework	March-July 2012	JTAC				
4.2: Support Development of Food for Life program	March-June 2012	JTAC				
<b>Evaluation Recommendation No. 5</b> Discussions with partner agencies should clarify if their field based staff (in their assigned province) can be made available for this role of overseeing project activities/monitoring, even those that are not implemented by them directly						
<b>Response from the Joint Programme Management</b> The field based staff of partner agencies are currently overseeing project activities implemented by government or IP's with support from JP ( in the province they lead: UNICEF in Bamyar, WHO in Badakshan & UNIDO in Nangarhar and FAO in Daikundi & Kabul city						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
5.1: JP partners to monitor and report on JP supported activities in the province they lead	Every quarter	JP focal point in concerned UN agency				
5.2: JP to organize best practices/ lessons learned meeting in province they lead	July-Oct 2012	JP focal point in concerned UN agency				
<b>Evaluation Recommendation No. 6</b> Consideration should be given to a dual reporting line for staff funded through the CNFS, between the JPTAC and agency supervisor						
<b>Response from the Joint Programme Management</b> Dual reporting line for staff funded by JP is not feasible. The concerned staff is governed by rules/regulations of the UN partner which recruited them and report directly to UN supervisor The UN rules/policies are not harmonized						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status

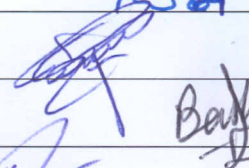
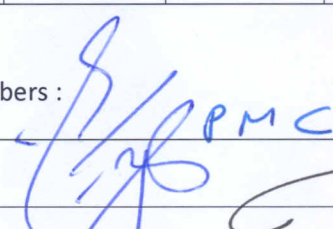
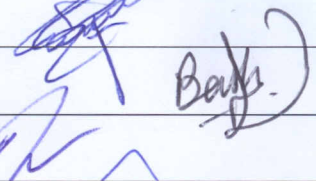

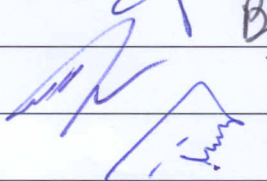
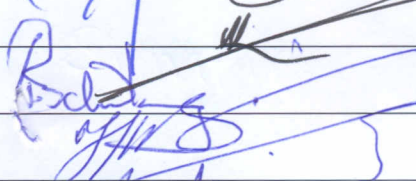
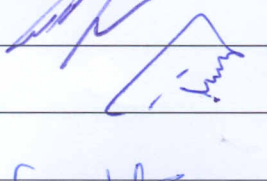
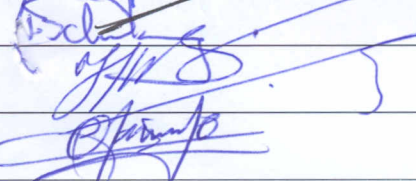
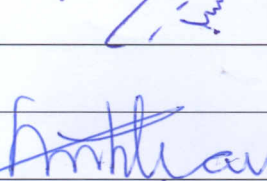
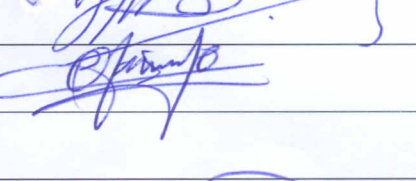
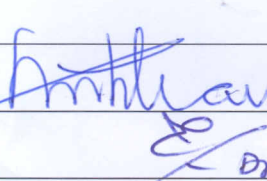
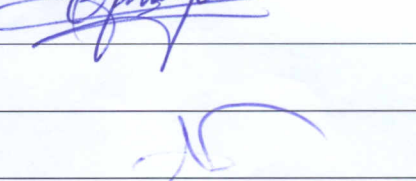
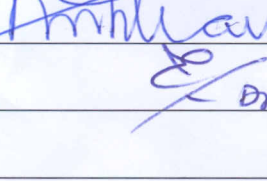
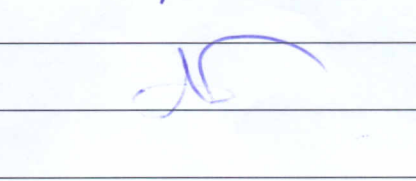
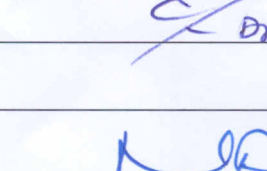
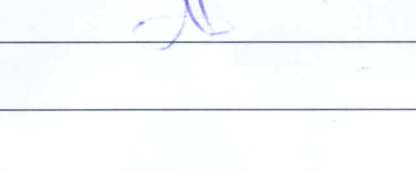
6.1: Staff funded by JP to meet more regularly and spend more time with MDG team at MAIL	ongoing	JTAC				
6.2: The agency supervisor should check with JTAC about performance of the JP funded staff. Issues with agency project delivery should be discussed with the PMC per the TOR	Every quarter	JTAC Agency supervisor				
<b>Evaluation Recommendation No. 7</b> The experiences of local coordination should be captured as a lesson learned and ways sought to see how the integration can be furthered and used as a basis for further resource mobilization						
<b>Response from the Joint Programme Management</b>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
The lessons learned will be documented and shared with all stakeholders	Sept 2012					
<b>Evaluation Recommendation No. 8</b> Planning should be done with key project focal points/staff : "locked in a room" looking for a coherent approach to dealing with the needs identified " for joint planning and implementation " . . . . .						
<b>Response from the Joint Programme Management</b> Joint planning is done with all the JP partners, though not in a locked room. Each JP partner is clear about their responsibility as agency and as joint partner						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
8.1: Number of joint meeting/missions planned for capacity building/ monitoring	ongoing	All JP focal points & National Coordinators				



8.2: Number of joint dissemination meetings planned	ongoing	JTAC led but all JP focal points & National Coordinators				
<b>Evaluation Recommendation No. 9</b> A capacity development plan should be developed based on the experiences of study tours to date, with a clear rationale for why each person group is proposed to attend a particular training. This should include a plan for how these staff will share the knowledge with others upon their return						
<b>Response from the Joint Programme Management</b> The names of participants for capacity building are not decided by JP but the concerned Ministry. Each participant is required to inform in writing how they will use the training received/cascade it down to others						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
9.1: Documentation of how training provided to participants was used by them	July-Oct 2012	National Coordinators				
<b>Evaluation Recommendation No. 10</b> Programmatic feedback and information should be obtained through the district/provincial coordination committees						
<b>Response from the Joint Programme Management</b> The district and provincial coordination committees monitor and report on all JP activities ( directly or through IP's ) to concerned Ministries						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
10.1: Monitoring indicators to be included in the Ministry's monitoring system-institutionalized	By Oct 2012	National coordinators and all JP focal points				
<b>Evaluation Recommendation No. 11</b> When planning activities based on the needs assessment, the budget should be viewed as flexible to determine how to allocate funds to best address shared objectives. FAO is not responsible to develop the entire pooled fund.						
<b>Response from the Joint Programme Management</b> The budget is seen as a living document-which can be revised to suit the needs of the JP programme. All activities/contracts are planned jointly by TWG .						

11.1: Revision of joint/parallel budget to suit the JP needs	In the first quarter of the year- by April 2012	All JP focal points & JTAC				
<b>Evaluation Recommendation No. 12</b> Once sufficient information is collected through assessments and interventions are further along, an impact assessment would be helpful to be able to credibly demonstrate the effectiveness of the approach.						
<b>Response from the Joint Programme Management</b> The JP will seek no cost extension till June 2013 so it can conduct impact assessment						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
12.1: Best practices and lessons learned- documentation and dissemination	After end of IP contracts – 2012 end or 2013 beginning	JTAC National Coordinators JP focal points				

Approved by TWG and PMC Members :

MAIL		
MOPH		
UNICEF		
UNIDO		
FAO		
WFP		
WHO		
RCO		
JTAC	